

Tameside and Glossop Integrated Financial Position: M8

2016/17 Revenue & Capital Monitoring Statements at 30
November 2016 and projected outturn to 31 March 2017

15 December 2016

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Section 1 - Care Together Economy Revenue Financial Position

Care Together Economy Revenue Financial Position

| Organisation | Year to Date | | | Year End Forecast | | | Movement | |
|----------------------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|-----------------------------|--------------------------------|
| | Budget £'000s | Actual £'000s | Variance £'000s | Budget £'000s | Actual £'000s | Variance £'000s | Previous Month £'000s | Movement in Month £'000s |
| Tameside & Glossop CCG | 250,941 | 251,641 | (700) | 377,978 | 380,495 | (2,517) | (3,188) | 671 |
| Tameside MBC | 46,043 | 48,290 | (2,126) | 69,272 | 72,643 | (3,371) | (3,050) | (321) |
| Total Single Commissioner | 296,984 | 299,931 | (2,826) | 447,250 | 453,138 | (5,888) | (6,238) | 350 |
| ICFT Deficit | (11,356) | (11,476) | (120) | (17,300) | (17,300) | 0 | - | - |
| Total Whole Economy | | | (2,946) | | | (5,888) | (6,238) | 350 |

The overall financial position of the Care Together Economy has improved by £350k month on month reducing the projected year end deficit to £5.89m or 1.3% of the full year budget. Key points to note are as follows:

Key Risks in Year End Forecast

- That the CCG QIPP doesn't deliver to current planned levels
- That the current level of Delayed Transfers of Care adversely impacts on the delivery of the Winter Plan with associated financial consequences

Planned Mitigations to Identified Risks

- Ownership of individual QIPP schemes together with rigorous monitoring will ensure delivery
- The Winter Plan reflects an integrated approach across the economy which is essential in managing delayed transfers of care (DTOCs) with implementation of the Home First transformation project critical to managing the level of DTOCs.

The CCG figure quoted in table 1 differs from that reported to NHS England in the Non ISFE return, due to the treatment of QIPP and timing of the recovery plan. This is to ensure consistency of reporting across the Integrated Commissioning Fund, for both CCG and Local Authority. This is presentational only and does not affect the underlying position. It has been agreed at Single Commissioning Board, that all financial gaps (including QIPP) should be treated as a deficit until the savings have been achieved (i.e., reported as green in QIPP/recovery plans). Please note that accruals are included within the year end projections for the Council and not within the year to date totals. The CCG projections include accruals with in both year to date and year end projection total.

Original commissioner financial gap £21.5m. Still need to close £5.9m of this gap which is dependent on a proportion of amber and red schemes delivering in accordance with the optimism bias applied.

Mitigations to adverse variances contained in Year to Date Position

- Continued work to deliver improvement on the CCG QIPP position following submission of recovery plan.
- Continued work to deliver and identify further savings as part of the TMBC QIPP.
- Diligent efforts in striving to deliver the savings target in full. Significant risk attached to this.

Tameside & Glossop CCG

| Description | Year to Date | | | Year End Forecast | | | Movement | |
|-------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|-----------------------------|--------------------------------|
| | Budget £'000s | Actual £'000s | Variance £'000s | Budget £'000s | Actual £'000s | Variance £'000s | Previous Month £'000s | Movement in Month £'000s |
| Acute | 132,749 | 132,003 | 746 | 197,643 | 197,522 | 121 | (20) | 141 |
| Mental Health | 19,350 | 19,384 | (34) | 29,098 | 29,153 | (55) | (97) | 42 |
| Primary Care | 54,709 | 55,192 | (483) | 81,655 | 82,736 | (1,081) | (249) | (832) |
| Continuing Care | 7,568 | 7,729 | (161) | 12,251 | 12,637 | (386) | (376) | (10) |
| Community | 18,322 | 18,296 | 26 | 27,559 | 27,520 | 39 | 47 | (8) |
| Other | 15,350 | 16,001 | (651) | 24,610 | 23,852 | 758 | 69 | 689 |
| QIPP | | | | | 2,517 | (2,517) | (3,188) | 671 |
| CCG Running Costs | 2,893 | 3,036 | (143) | 5,162 | 4,558 | 604 | 627 | (23) |
| CCG Total | 250,941 | 251,641 | (700) | 377,978 | 380,495 | (2,517) | (3,188) | 671 |

Overall there has been an improvement to the CCG's projected year end financial position by just over £1m in the projected year end variance. It is important to note that the majority of this improvement is a result of non-recurrent means and includes:

- Green rated QIPP schemes have increased by £671k to £10,983
- Other changes in outturn position by directorate:
 - **Acute:** Detailed breakdown of movements in acute providers detailed separately
 - **Prescribing:** A full review of prescribing costs has now been completed. This has resulted in a pressure of £757k. The forecast includes an expectation around QIPP achievement and an adjustment relating to number of prescribing days. But the key driver of the underlying pressure is the fact that prescribing volumes in 16/17 have increased by 4.28% in T&G against a benchmark increase of 2.84% in GM and 2.08% nationally.
 - **Continuing Care:** Forecast in line with month 7 to account for overall economy pressure relating to FNC rate increase. Detailed work on value of 16/17 forecast and monitoring arrangements ongoing.
 - **Other:** QIPP findings as above.
 - **Running Costs:** The deterioration in the Running Costs is due to IT expenditure regarding the impending moves from NCH offset by reduction of the Hyperion licences which we no longer use.

- Significant improvement in the CCG QIPP position following submission of recovery plan.
- £10,983k of the £13,500k target is now fully achieved, leaving a residual gap of £2,517k.
- The CCG has a plan to close this residual gap and has reported a post mitigation risk of zero to NHSE at M8, but still work to do to implement this plan.
- Much of the gap is closed non recurrently therefore still work to close gap recurrently in future years.
- CCG planning to:
 - Deliver 1% surplus in 2016/17
 - Keep 1% of allocation uncommitted
 - Maintain Mental Health Investment Target (formerly parity of esteem)
 - Remain within running cost allocation

Recommendations

- Note the updated M8 YTD position and projected outturn
- Acknowledge significant savings required to close the long term financial gap

The CCG figure quoted in table 1 differs from that reported to NHS England in the Non ISFE return, due to the treatment of QIPP and timing of the recovery plan. This is to ensure consistency of reporting across the Integrated Commissioning Fund, for both CCG and Local Authority. This is presentational only and does not affect the underlying position. It has been agreed at Single Commissioning Board, that all financial gaps (including QIPP) should be treated as a deficit until the savings have been achieved (i.e., reported as green in QIPP/recovery plans)

CCG – Provider Performance

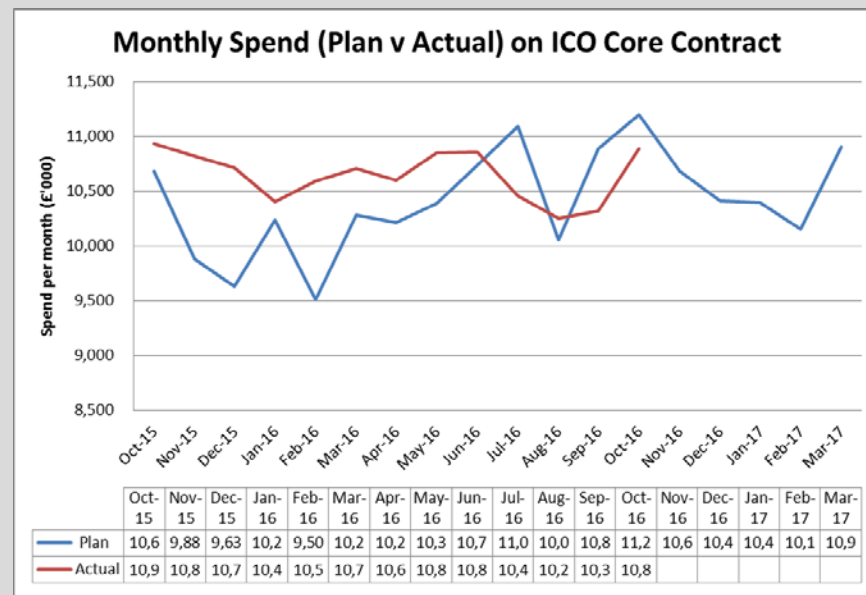
Acute Provider Drilldown

- **ICFT:** We are working towards agreeing a year end settlement with the ICFT which is anticipated to be an underspend against plan.
- Detailed below are the current areas underspending, however, these underspends should be considered in line with the budget profiling discussed under 'Acute TFT Movement' opposite:
 - **Non Elective:** General Surgery at £40k / T&O at £44k / General Medicine at £60k
 - **Critical Care:** £424k underspent YTD
 - **Drugs:** £191k underspent YTD
- **Central Manchester:** Adverse movement of full year forecast due to additional NEL activity - Cardiology (£35k), Nephrology (£44k), General Surgery (£35k) and Critical Care (£146k).
- **Pennine Acute:** Adverse movement of full year forecast due to one high cost patient incurring costs of (£43k) and Critical Care charges of (£12k).

| Description | Year to Date | | | Year End Forecast | | |
|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|
| | Budget £'000s | Actual £'000s | Variance £'000s | Budget £'000s | Actual £'000s | Variance £'000s |
| ICFT | 85,193 | 84,442 | 751 | 126,575 | 126,575 | 0 |
| Central Manchester | 14,995 | 15,552 | (557) | 22,280 | 23,037 | (757) |
| Stockport | 7,985 | 7,396 | 589 | 11,969 | 11,114 | 855 |
| South Manchester | 4,344 | 4,570 | (226) | 6,568 | 6,830 | (262) |
| Pennine Acute | 2,697 | 2,623 | 74 | 4,029 | 3,871 | 158 |
| Salford | 2,159 | 2,259 | (100) | 3,226 | 3,478 | (252) |
| WWL | 929 | 798 | 131 | 1,409 | 1,259 | 150 |
| Bolton | 53 | 51 | 2 | 80 | 85 | (5) |
| CCG Total | 118,355 | 117,691 | 664 | 176,136 | 176,249 | (113) |

Acute TFT Movement

- The YTD position is underspent by £751k, of which £280k is non-recurrent and relates to cross year excess bed days.
- The graph below shows a spike in the profiling of the budget during July and September. Extending this to October, we have a further increase in budget contributing to the favourable YTD movement. It is expected that this will come back in line with plan over subsequent months so an element of forecast underspend as a year end settlement would seem a reasonable position.



Tameside MBC

| Description | Year to Date | | | Year End Forecast | | | Movement | |
|---|------------------|------------------|--------------------|-------------------|------------------|--------------------|-----------------------------|--------------------------------|
| | Budget £'000s | Actual £'000s | Variance £'000s | Budget £'000s | Actual £'000s | Variance £'000s | Previous Month £'000s | Movement in Month £'000s |
| Adult Social Care & Early Intervention | 28,052 | 28,943 | (779) | 41,995 | 43,331 | (1,336) | (1,347) | 11 |
| Childrens Services, Strategy & Early Intervention | 17,017 | 18,293 | (1,276) | 25,877 | 27,791 | (1,914) | (1,582) | (332) |
| Public Health | 973 | 1,054 | (71) | 1,400 | 1,521 | (121) | (121) | - |
| TMBC Total | 46,043 | 48,290 | (2,126) | 69,272 | 72,643 | (3,371) | (3,050) | (321) |

Overall the TMBC year end forecast position has deteriorated by £0.3m since period 7 increasing the projected year end variance to c.£3.4m, 7.3% on the current year's net budget. An explanation of the movements and other background is provided below:

Children's Social Care

- Additional temporary social workers recruited to address caseload capacity (£0.5m), additional external residential and foster care placements (£0.4m), planned savings initiatives yet to be realised (£0.9m), additional minor variations (£0.1m).

Public Health

- Temporary resourcing of the Active Tameside capital investment prudential borrowing repayments is currently under consideration. The temporary resourcing arrangements will be replaced in future years via the recurrent savings achieved from a significant reduction to the annual management fee payable. Currently a borrowing repayment of £0.186m is included within the projected outturn estimate. This is partial offset by underspends elsewhere within Public Health.

Adult Social Care

- Changes to the regulations associated with the Better Care Fund has created a pressure of £1.12m
- CCTV - The service has a projected deficit of £0.100m. A service review is underway in this area to reduce expenditure where appropriate. Updates will be provided in future reports.

Recommendations

- Note the updated M8 YTD position and projected outturn
- Acknowledge risk in relation to achieving balanced 2016/17 financial position

Tameside & Glossop Integrated Care NHS Foundation Trust (ICFT)

| Description | Year to Date | | | Year End Forecast | | | Movement | |
|--|------------------|------------------|--------------------|-------------------|------------------|--------------------|-----------------------------|--------------------------------|
| | Budget £'000s | Actual £'000s | Variance £'000s | Budget £'000s | Actual £'000s | Variance £'000s | Previous Month £'000s | Movement in Month £'000s |
| Income | 135,590 | 137,443 | 1,853 | 202,785 | 205,184 | 2,399 | 205,137 | (47) |
| Expenditure | 140,688 | 143,184 | (2,496) | 210,707 | 213,803 | (3,096) | 213,749 | (54) |
| Earnings before interest, taxes, depreciation and amortisation | (5,098) | (5,741) | (643) | (7,922) | (8,619) | (697) | (8,612) | 7 |
| Net Deficit after Exceptional Costs | (11,356) | (11,476) | (120) | (17,300) | (17,300) | - | (17,300) | - |

Financial Position

- For the 8 months to November 2016, the ICFT is delivering a deficit of £11.5m, broadly on line with plan.
- The year end forecast is for the planned £17.3m deficit, and assumes the following;
 - Delivery of the £7.8m Efficiency savings target
 - Delivery of the Tameside and Glossop CCG contract
 - Small over performance on all associate PbR contracts
 - Financial and performance criteria for receipt of £6.5m Sustainability and Transformation funding (STF) is achieved.
 - £17.3m working capital/loan is received to fund the deficit position.
 - Agency expenditure does not increase significantly

Key Risks to the Financial Position

- Under-performance of savings target – c.£1.8m of schemes are currently rag rated medium or high risk.
- Increased expenditure on agency staffing.
- Additional unplanned expenditure due to winter pressures.
- Savings relating to transformation schemes delayed.
- Performance targets requiring unplanned expenditure to use the independent sector.

Closing the Financial Gap

Establishing the Financial Gap

- Current financial gap across the health and social care economy in Tameside & Glossop is estimated to be £70.2m by 20/21.
- In 16/17 the opening gap was £45.7m. This is made of £13.5m CCG, £8m council and £24.2m ICO. Progress towards closing these gaps has been made throughout the year.
- The provider gap represents the underlying recurrent financial position at THFT. However, the Trust is in receipt of £6.9m sustainability funding in 2016/17 resulting in a planned deficit of £17.3m.
- An updated position for 2017/18 and subsequent years will be presented after budget setting is completed in January 2017.

| T&G Projected Financial Gap | 2016-17 £'000 | 2017-18 £'000 | 2018-19 £'000 | 2019-20 £'000 | 2020-21 £'000 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Tameside MBC | 8,000 | 22,114 | 22,601 | 21,752 | 25,837 |
| Tameside & Glossop CCG | 13,500 | 22,485 | 22,083 | 22,209 | 18,547 |
| Tameside FT (after CIP) | 24,200 | 24,380 | 24,686 | 25,049 | 25,786 |
| Economy Wide Gap | 45,700 | 68,979 | 69,370 | 69,010 | 70,170 |

Closing the Financial Gap - CCG

- CCG recovery plan submitted to NHS England which demonstrates initiatives which would allow the CCG to close the £13.5m 16/17 gap and deliver required surplus.

| Summary of QIPP £'000s | 2016/17 | | | | 2017/18 | | | |
|--|--------------|--------------|---------------|---------------|--------------|---------------|--------------|---------------|
| | R | A | G | Total | R | A | G | Total |
| PRIORITY 1 - Prescribing | 1,449 | 0 | 0 | 1,449 | 1,123 | 1,393 | 0 | 2,516 |
| PRIORITY 2 - Effective Use of Resources / Prior Approval | 0 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 |
| PRIORITY 3 - Demand Management | 0 | 0 | 500 | 500 | 828 | 5,318 | 0 | 6,146 |
| PRIORITY 4 - Single Commissioning Function Responsibilities | 0 | 120 | 543 | 663 | 0 | 486 | 523 | 1,009 |
| PRIORITY 5 - Back Office Functions and Enabling Schemes | 250 | 0 | 0 | 250 | 500 | 1,000 | 0 | 1,500 |
| PRIORITY 6 - Governance | 0 | 30 | 0 | 30 | 0 | 100 | 0 | 100 |
| Other Schemes in progress/achieved: | | | | | | | | |
| Neighbourhoods | 0 | 0 | 460 | 460 | 0 | 525 | 230 | 755 |
| Primary Care | 0 | 0 | 698 | 698 | 0 | 312 | 1,000 | 1,312 |
| Mental Health | 0 | 0 | 232 | 232 | 500 | 0 | 232 | 732 |
| Acute Services - Elective | 0 | 110 | 500 | 610 | 500 | 59 | 500 | 1,059 |
| Enabling Schemes to facilitate QIPP | 0 | 0 | 0 | 0 | 0 | 1,682 | 0 | 1,682 |
| Technical Finance & Reserves | 0 | 370 | 4,992 | 5,362 | 0 | 0 | 4,382 | 4,382 |
| Other efficiencies | 0 | 603 | 3,058 | 3,661 | 4,388 | 0 | 28 | 4,416 |
| Grand Total: | 1,699 | 1,233 | 10,983 | 13,915 | 7,839 | 12,374 | 6,895 | 27,108 |

Including adjustments for Optimism bias
 10% of red rated schemes will be realised
 50% of amber rated schemes will be realised
 100% of green rated schemes will be realised

| | | | | | | | |
|-----|-----|--------|--------|-----|-------|-------|--------|
| 170 | 617 | 10,983 | 11,769 | 784 | 6,187 | 6,895 | 13,866 |
|-----|-----|--------|--------|-----|-------|-------|--------|

- Savings identified exceed the target by £415k but after allowing for optimism bias, this becomes a shortfall of £1.731m.
- Analysis of recurrent vs. Non Recurrent savings:

| Recurrent vs Non Recurrent | 2016/17 | 2017/18 |
|------------------------------|---------------|---------------|
| Recurrent Savings | 3,709 | 21,158 |
| Red | 1,699 | 7,011 |
| Amber | 260 | 12,134 |
| Green | 1,750 | 2,013 |
| Non Recurrent Savings | 10,206 | 5,950 |
| Red | 0 | 828 |
| Amber | 973 | 240 |
| Green | 9,233 | 4,882 |
| Total | 13,915 | 27,108 |

Closing the Financial Gap - TMBC

| Service | Savings Area | Detail | 2016/17 | | | |
|---|---|--|--------------|------------|--------------|--------------|
| | | | R | A | G | Total |
| Public Health | Savings found | Planned Reduction to annual management fee payable to Active Tameside and other incidental savings | | | 217 | 217 |
| | | Reduction in Community Services contract value - agreed with ICO | | | 169 | 169 |
| | Additional resource (projected cost pressures) | | | 49 | 49 | |
| | Reduction in estimated capital financing repayments | Reduction in capital financing costs in 2016/17 due to rephasing of works to reconfigure Active Tameside estate | | | 456 | 456 |
| | Savings still to be found | | | 490 | 490 | |
| sub total Public Health | | | - | 490 | 891 | 1,381 |
| Adult Social Care | Additional resource (projected cost pressures) | | | | 3,908 | 3,908 |
| | Savings still to be found | The Council is currently in the process of identifying further options to address the projected financial gap that is expected to arise during 2016/17. Updates will be reported within future monitoring reports. | 997 | | | 997 |
| | sub total Adult Social Care | | | 997 | - | 3,908 |
| Childrens Social Care | Savings found | Reduction to inflationary increases that were projected to materialise during 2016/17. | | | 120 | 120 |
| | Additional resource (projected cost pressures) | | | | 1,215 | 1,215 |
| | Savings still to be found | The Council is currently in the process of identifying further options to address the projected financial gap that is expected to arise during 2016/17. Updates will be reported within future monitoring reports. | 379 | | | 379 |
| | sub total Childrens Social Care | | | 379 | - | 1,335 |
| TOTAL | | | 1,376 | 490 | 6,134 | 8,000 |
| Including adjustment for Optimism Bias | | | 138 | 245 | 6,134 | 6,517 |
| 10% of red rated schemes will be realised | | | | | | |
| 50% of amber rated schemes will be realised | | | | | | |
| 100% of green rated schemes will be realised | | | | | | |
| QIPP Target | | | | | | 8,000 |
| Savings still to be found after accounting for optimism bias | | | | | | 1,483 |

Commissioner Financial Risk within the ICF

- Main financial risks within ICF are listed to the right
- Detailed registers which include further information about the risk and mitigating actions are reviewed by Audit Committee. Copies are available on request.
- Key changes to the financial risks since last month:
 - The probability of failing to close the financial gap has reduced in the current financial year, so the RAG has been reduced from Red to Amber.
 - There is an increased probability that the GP prescribing budgets will overspend, so the RAG has been increased from Amber to Red.
 - Due to the progress made in the CCG's recovery plan, the risk of not maintaining expenditure within the revenue resource limit and not achieving the 1% surplus has significantly reduced. The risk status has therefore been amended to Green.
 - Due to increased dependency levels of those placed in care homes and the associated cost pressures, the risk has been changed from Amber to Red.
 - Significant demand and associated financial pressures in the care home market nationally is resulting in an increased probability of provider failure.

| Extracts From the Corporate Risk Registers | Probability | Impact | Risk | RAG |
|---|-------------|--------|------|-----|
| The achievement of meeting the Financial Gap recurrently. | 3 | 4 | 12 | A |
| Over Performance of Acute Contract | 3 | 4 | 12 | A |
| Not spending transformation money in a way which delivers required change | 2 | 4 | 8 | A |
| Over spend against GP prescribing budgets | 4 | 4 | 16 | R |
| Over spend against Continuing Health Care budgets | 2 | 3 | 6 | A |
| Operational risk between joint working. | 1 | 5 | 5 | A |
| CCG Fail to maintain expenditure within the revenue resource limit and achieve a 1% surplus. | 1 | 4 | 4 | G |
| In year cuts to Council Grant Funding | 2 | 3 | 6 | A |
| Care Home placement costs are dependent on the current cohort of people in the system and can fluctuate throughout the year | 4 | 4 | 16 | R |
| Looked After Children placement costs are volatile and can fluctuate throughout the year | 3 | 4 | 12 | A |
| Unaccompanied Asylum Seekers | 4 | 3 | 12 | A |
| Care Home Provider Market Failure | 3 | 5 | 15 | R |
| Funded Nursing Care – impact of national changes to contribution rates | 4 | 3 | 12 | A |

Other Significant Issues

Tameside Better Care Fund

- Tameside Better Care Fund plan for 16/17 was approved by NHS England on 1 September 2016.
- Plan meets all requirements and funding has been released subject to spend being consistent with final approved plan.
- All spend is monitored through the Integrated Care Fund and is being spent in the following areas:

| Scheme name | 2016-17 budgets (£000's) | | |
|--|--------------------------|---------------|---------------|
| | CCG | TMBC | Total |
| Urgent Integrated Care Service | 578 | 2,374 | 2,952 |
| IRIS | 578 | 1,338 | 1,916 |
| Early Supported Discharge Team | | 286 | 286 |
| Community Occupational Therapists | | 750 | 1,974 |
| Localities | 412 | 3,265 | 3,677 |
| Telecare/Telehealth | 174 | 667 | 841 |
| ICES (Joint Loan Store) | 238 | 450 | 688 |
| Reablement Services | | 2,148 | 2,148 |
| Carers Support (in line with National Conditions of Care act related funding) | 412 | - | 412 |
| Carer Breaks (Adults) | 412 | - | 412 |
| Primary Care (£5 per head for over 75's) | 1,070 | - | 1,070 |
| Existing Grant - Disabled Facilities Grant | - | 1,978 | 1,978 |
| Impact of New Care Act Duties | - | 529 | 529 |
| Integration Pump Priming | 982 | - | 982 |
| Maintaining Services | - | 4,801 | 4,801 |
| Mental health Services | | 2,450 | 2,450 |
| Adult Social Care - Community based Services (Inc care Homes) | | 2,351 | 2,351 |
| Contingency | 900 | - | 900 |
| Total | 4,354 | 12,947 | 17,301 |
| | Funded by (£000's) | | |
| NHS Tameside & Glossop CCG | | | 15,323 |
| Central Funded Grants | | | 1,978 |
| Total BCF Fund | | | 17,301 |

Derbyshire Better Care Fund

- Derbyshire Better Care Fund for 16/17 has also been approved by NHS England.
- Plan meets all requirements and funding has been released subject to spend being consistent with final approved plan.

| Scheme name | Hosted by | | |
|---|--------------------|---------------|---------------|
| | CCG | CCGs | Total |
| DCC/Other | | | |
| £000's | | | |
| Community Home & Hospital Enhanced care team | - | 23,138 | 23,138 |
| Reablement Services / Community services | | 18,287 | 18,287 |
| CDM & Discharge Ward | | 2,877 | 2,877 |
| Mental Health | | 1,974 | 1,974 |
| Primary Care | 164 | 1,529 | 1,693 |
| Intergration Pump priming | | 8,051 | 8,051 |
| Maintaining Services | 284 | 24,801 | 25,085 |
| Maintaining Eligibility Criteria | | | - |
| LCCTS | 284 | | 284 |
| Adult Social care | | 24,801 | 24,801 |
| Demographic pressures | | | - |
| Total | 448 | 57,519 | 57,967 |
| | Funded by (£000's) | | |
| NHS Tameside & Glossop CCG | | | 2,212 |
| Other CCGs and Central | | | 55,755 |
| Total BCF Fund | | | 57,967 |

Other Significant Issues

Funded Nursing Care

- 40% increase in health contribution toward FNC cases has been agreed nationally. The assessment of the impact to the whole economy has been completed and the additional cost is estimated to be £189k.
- This is an interim change until December 2016 pending the outcome of a national review into FNC charges. There is an element of the rate for agency nursing staff (which could lead to a reduction of the rate in the future regional variation)

Transformation Funding

- Transformation funding of £23.2m has been approved by Greater Manchester Health & Social Care Partnership. The Investment Agreement that will support the release of the funding been developed and was signed on 16th December 2016. The year 1 funding of £5.2m has now been made available to the economy.

Section 2 - Care Together Economy Capital Financial Position

Tameside MBC

| Scheme | Approved Capital Programme Total £'000s | Approved 2016/2017 Allocation £'000s | Expenditure to Month 8 £'000s | Projected Expenditure to 31 March 2017 £'000s | 2016/2017 Projected Outturn Variation £'000s | Comments |
|--|---|--------------------------------------|-------------------------------|---|--|--|
| Childrens Services - In Borough Residential Properties | 912 | 912 | 618 | 750 | 162 | Purchase of 2 additional in-borough properties including associated property adaptations. An Edge of Care establishment is yet to be purchased |
| Public Health - Leisure Estate Reconfiguration | 20,268 | 5,203 | 3,174 | 4,064 | 1,139 | <p>Active Dukinfield - The scheme is on budget with an anticipated opening date of 9th January 2017.</p> <p>Active Longendale (Total Adrenaline) - The scheme is on budget and opened on 19th November 2016.</p> <p>Active Hyde – Work due to start on site on February/March 2017 with completion scheduled for November/ December 2017.</p> <p>Denton Wellness Centre – Layout plans and development agreement being established. Facility to be completed late 2018. The programme total of all schemes includes the sum of £ 2.650 million which will be wholly financed by Active Tameside.</p> |
| Adult Services - Disabled Facilities Grant - Adaptations | 1,978 | 1,978 | 749 | 1,978 | 0 | |
| Total | 23,158 | 8,093 | 4,541 | 6,792 | 1,301 | |